



Grupo
Energía
Bogotá

*We improve lives
through sustainable
and competitive
energy*

Audit and Risk Committee

Ordinary

Meeting No.

121

Date

August 24, 2023

2023



Conclusions and/or Requests

The risk management policy is reviewed and updated, highlighting:

- Commitments regarding compliance risk management, information security, and cybersecurity inclusion
- Contingency management in accordance with the relevant legal risk management policy
- Updating and calculating the risk appetite framework
- The update of policy makers
- Repeal of the Comprehensive Risk Management Model
- The Committee is requested to approve the risk management policy and recommend its approval to the Board of Directors.



Reasons and/or arguments

The Risk Management Policy establishes the general framework of action and the commitments that all companies within the Group undertake to carry out proper risk management, keeping them within the risk appetite levels approved by the Board of Directors.

The policy is outdated considering that the current policy dates back to January 2018.

Within the framework of the internal control activities implementation, it is necessary to comply with the risk assessment component established in Newsletter 008 of the Financial Superintendence.

5

INFORMATIVE ISSUES

- a. Statutory Auditor's Report
 - i. Follow-up to the Work Plan 2023
- b. **Risk Report**
- c. Audit Report
 - i. Follow-up of the Annual Internal Audit Plan 2023 and main outcomes
- d. 2Q 2023 Related Party Transactions Report
- e. Compliance Report



ENLAZA

August 2023



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3 ENLAZA Strategic Risks Matrix

#	Residual	RISK
1	1	REGULATORY CHANGES THAT ARE UNFAVORABLE TO THE COMPANY'S INTERESTS
3	3	OCCUPATIONAL ACCIDENTS IN THE OPERATIONS AND ACTIVITIES PERFORMED BY GEB AND ITS SUBSIDIARIES
2	9	BREACH OF THE ETHICAL AND/OR REGULATORY FRAMEWORK IN TERMS OF COMPLIANCE
4	4	NON-COMPLIANCE WITH THE START-UP DATES FOR EXPANSION PROJECTS
5	2	IMPACT DUE TO SOCIAL-ENVIRONMENTAL CONFLICT (COMMUNITIES, AUTHORITIES, AMONG OTHERS)
6	7	IMPACT ON THE EXPECTED PROFITABILITY OF TRANSMISSION PROJECTS AND INVESTMENTS
7	5	FAILURE TO MEET INFRASTRUCTURE AVAILABILITY GOALS
8	10	NO BUSINESS TRANSMISSION CONTINUITY
9	6	NOT HAVING THE APPROPRIATE AND MOTIVATED HUMAN CAPITAL TO DEVELOP THE STRATEGY
10	8	FAILURE TO FULFILL THE BUSINESS PLAN
11	12	LOSS OF AVAILABILITY, INTEGRITY, OR CONFIDENTIALITY OF ASSETS AND CYBER ASSETS IN OPERATION
13	13	LOSS OF PROFITABILITY, VIABILITY AND BUSINESS CONTINUITY DUE TO INADEQUATE MANAGEMENT OF CLIMATE CHANGE
15	15	EFFECTS ON ENLAZA'S REPUTATION
12	11	DETERIORATION OF FINANCIAL POSITION (EBITDA MARGIN)
14	14	VIOLATION OF HUMAN RIGHTS BY GEB, OR BY A ENLAZA GEB EMPLOYEE, PARTNER OR CONTRACTOR

Probability

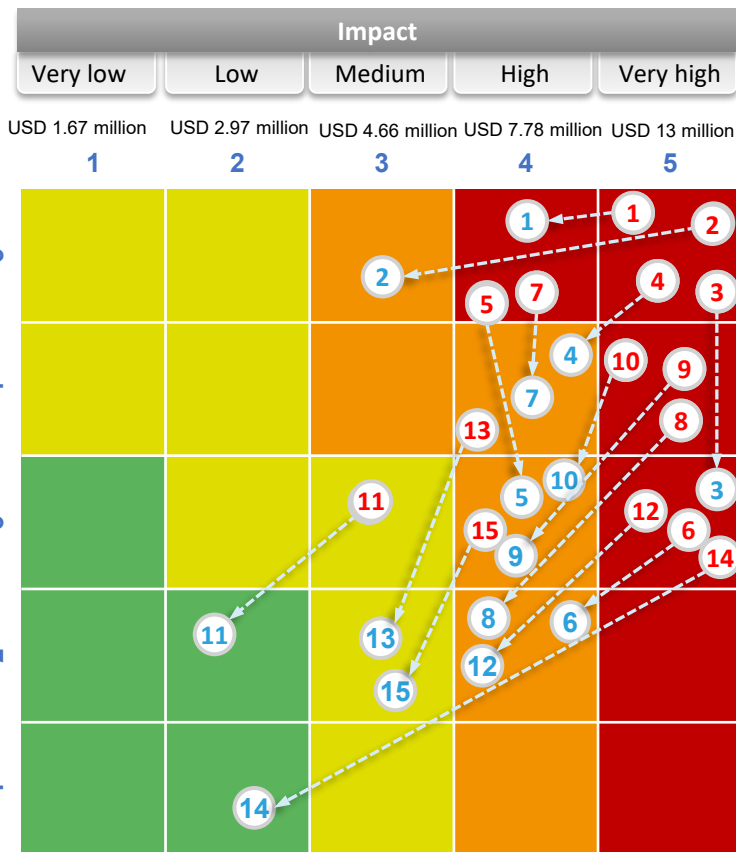
Very high

High

Medium

Low

Very low



IR# Inherent Risk / Uncontrolled Risk Assessment

CR# Controlled Risk / Controlled Risk Assessment





Physical Safety Management Report for Employees

August 2023



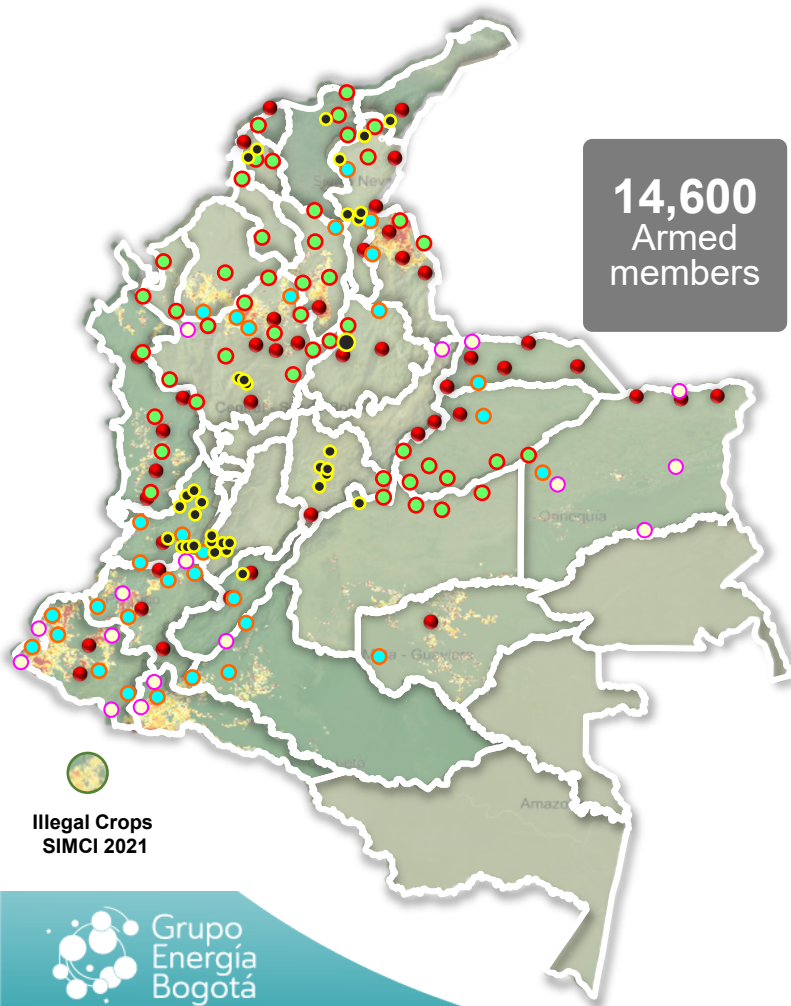
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Organized Armed Groups - OAG



	Departments	Municipalities	Structures	Members
● ELN (National Liberation Army)	21	176	73	5,900
● FARC General Staff (GAOr Estado Mayor FARC)	23	138	23	3,500
● Second Marquetalia (GAOr Segunda Marquetalia)	11	58	17	1,600
● Autodefensas Gaitanistas (AGC)	15	178	24	3,600

* Source: Colombian National Police

- Growth in members and structures, territorial dispute over illicit revenues. ELN Main Threat:
- Armed actions by OAG increased by **29.5%** (from 850 to 1,100). Terrorist attacks increased by 130%.
- Outsourcing of AGC criminal and expansion plans towards **Casanare, Vichada, and Valle del Cauca**.
- In 2023, a **53% increase** in attacks against oil pipelines and a **100% increase** against bridges are observed.

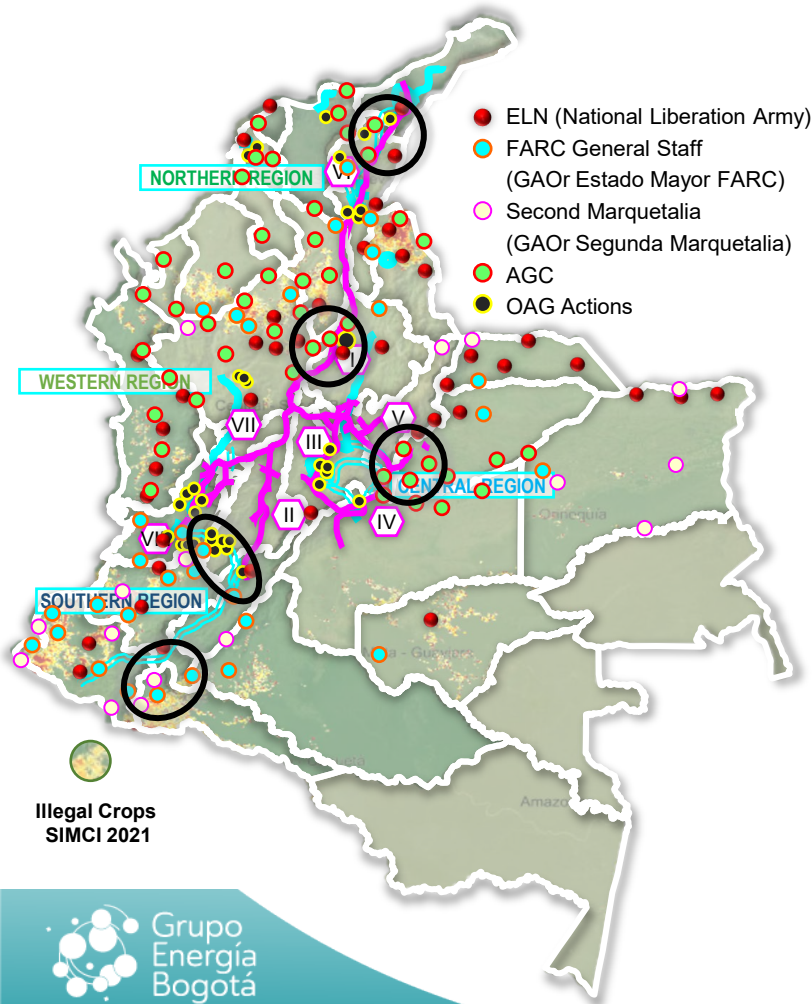
Threat Convergence

In 2022, 6% (65 out of 1,100) of OAG actions were registered in municipalities where Grupo Energía Bogotá assets are present

Five (5) Areas of Special Attention

Converge 2 or more structures, criminal incomes, and armed actions
43 GEB assets in 43 municipalities

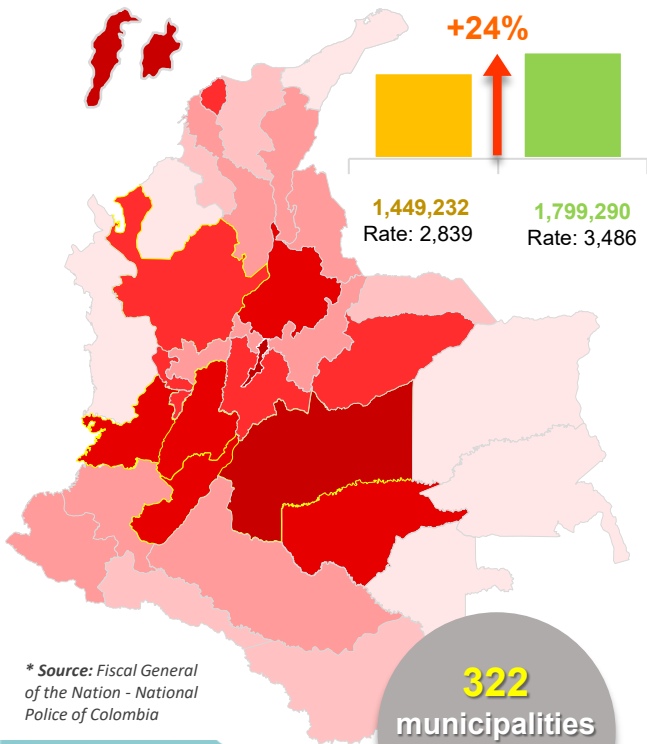
1. La Guajira border line: Maicao, Albania, Barrancas, Fonseca, San Juan del Cesar, El Molino, Villanueva, Urumita and La Jagua del Pilar (La Guajira).
2. South of Tolima, Huila and Valle: Planadas, Chaparral, and Rioblanco (Tolima). Pradera, Florida, Palmira, Tuluá, San Pedro, Guadalajara de Buga, Guacarí and Ginebra (Valle). Teruel, Iquira, Tesalia, and Pitalito (Huila).
3. Magdalena Medio: Barrancabermeja and Puerto Wilches (Santander); San Pablo and Cantagallo (Bolívar); Aguachica, San Alberto, and San Martín (Cesar); Yondó (Antioquia); and Puerto Boyacá (Boyacá).
4. Cundinamarca - Casanare: Yopal, Aguazul, Monterrey, Villanueva, and Tauramena (Casanare), Paratebueno (Cundinamarca).
5. Bota Caucana – Upper Putumayo and Nariño: Santa Rosa (Cauca) and Mocoa (Putumayo). Iles and Contadero (Nariño).



Illegal Crops
SIMCI 2021

Crime rate

General Crime Rate



* Source: Fiscal General of the Nation - National Police of Colombia

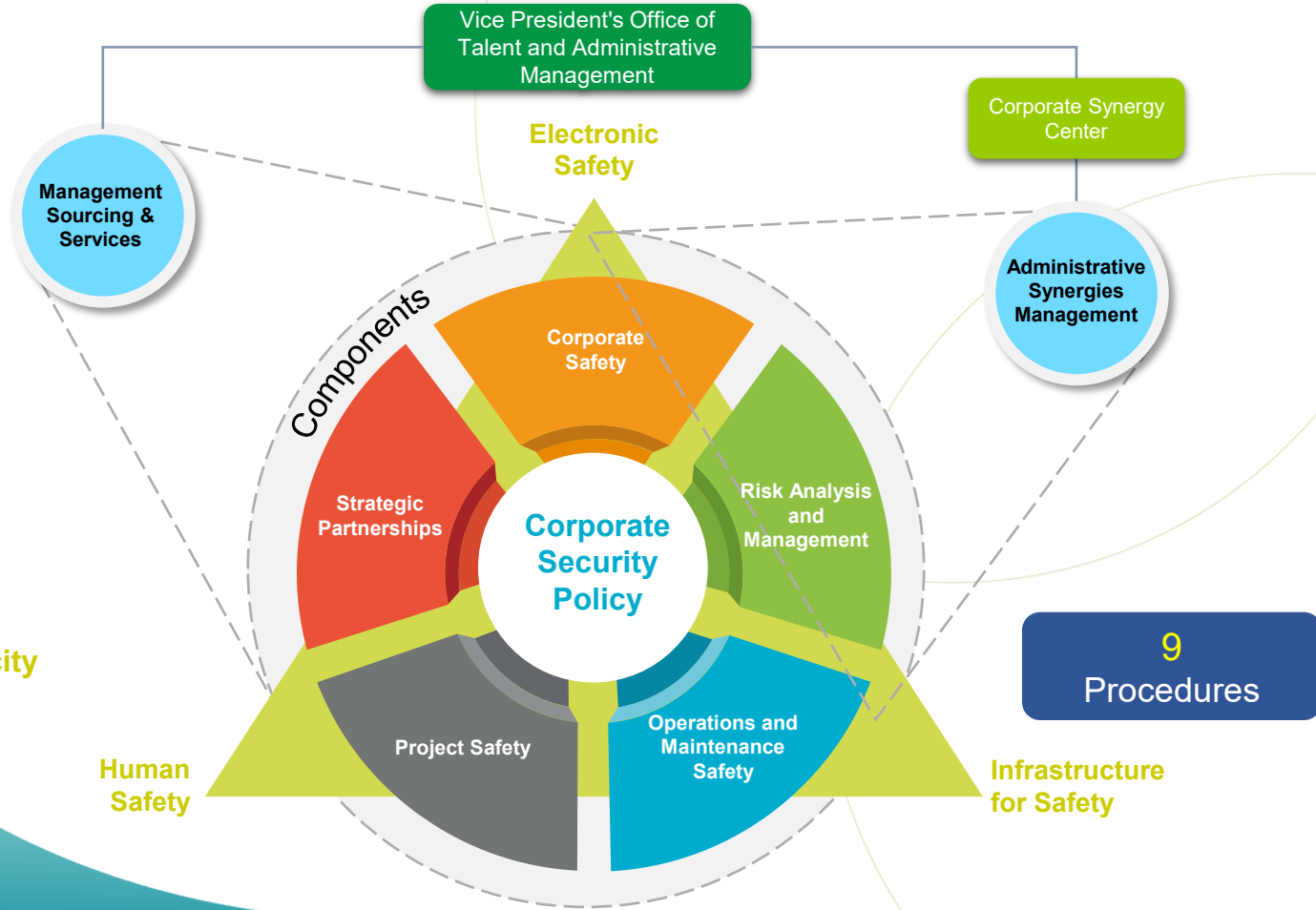


	GEB Assets		2023 Outlook											
Homicide	<table><thead><tr><th>Year</th><th>Cases</th></tr></thead><tbody><tr><td>2019</td><td>12,925</td></tr><tr><td>2020</td><td>12,346</td></tr><tr><td>2021</td><td>14,160</td></tr><tr><td>2022</td><td>13,896</td></tr></tbody></table> <p>77% were carried out with firearms</p> <p>122 municipalities</p>		Year	Cases	2019	12,925	2020	12,346	2021	14,160	2022	13,896	<p>-2%</p> <p>-134 cases</p>	
Year	Cases													
2019	12,925													
2020	12,346													
2021	14,160													
2022	13,896													
Abduction	<table><thead><tr><th>Year</th><th>Cases</th></tr></thead><tbody><tr><td>2019</td><td>163</td></tr><tr><td>2020</td><td>162</td></tr><tr><td>2021</td><td>160</td></tr><tr><td>2022</td><td>222</td></tr></tbody></table> <p>64% was used for extortion purposes</p> <p>25 municipalities</p>		Year	Cases	2019	163	2020	162	2021	160	2022	222	<p>+ 66%</p> <p>+ 75 cases</p>	
Year	Cases													
2019	163													
2020	162													
2021	160													
2022	222													
Extortion	<table><thead><tr><th>Year</th><th>Cases</th></tr></thead><tbody><tr><td>2019</td><td>8,362</td></tr><tr><td>2020</td><td>8,189</td></tr><tr><td>2021</td><td>8,342</td></tr><tr><td>2022</td><td>9,271</td></tr></tbody></table> <p>47% was carried out by telephone call</p> <p>129 municipalities</p>		Year	Cases	2019	8,362	2020	8,189	2021	8,342	2022	9,271	<p>+ 15%</p> <p>+ 780 cases</p>	
Year	Cases													
2019	8,362													
2020	8,189													
2021	8,342													
2022	9,271													
Theft common	<table><thead><tr><th>Year</th><th>Cases</th></tr></thead><tbody><tr><td>2019</td><td>414,961</td></tr><tr><td>2020</td><td>286,150</td></tr><tr><td>2021</td><td>356,711</td></tr><tr><td>2022</td><td>427,832</td></tr></tbody></table> <p>The theft from individuals increased by 26%</p> <p>196 municipalities</p>		Year	Cases	2019	414,961	2020	286,150	2021	356,711	2022	427,832	<p>+ 15%</p> <p>+ 36,836 cases</p>	
Year	Cases													
2019	414,961													
2020	286,150													
2021	356,711													
2022	427,832													

Total figures for the years 2019, 2020, 2021, and 2022

Figures as of August 19, 2023

Strategic Security Manual



Physical Security Risk Matrix

Controls



Risks

Theft of Goods

1 2 3
4 5

Sabotage acts in administrative and operational headquarters.

6 7

Impact on the personal integrity of employees.

1 7
8 9 12

Impact on SA, SO, and/or Infrastructure due to events related to public safety

4 11
12 13

- 1 Coordination with Public Force for the protection of work teams of Grupo Energía Bogotá (GEB) during scheduled work-related activities.
- 2 Sensitization for the prevention of goods theft.
- 3 Review administrative and operational headquarters.
- 4 Monitoring, control, and feedback on the provision of security operator services within the security agreement.
- 5 Safety Studies and/or Inspections to identify vulnerabilities and implement continuous improvement of physical, human, and technical security capacities.
- 6 Continuous improvement and verification of the electronic security system
- 7 Control of the entry and exit of people and items at the registered offices and operational sites.
- 8 Employee Risk Level Studies.
- 9 Continuous exchange of information with Public Force to anticipate critical safety scenarios that may affect the integrity of employees and infrastructure.
- 10 Follow-up on employee displacement with technical support systems
- 11 Periodic preventive inductions on employee protection matters
- 12 Matrix for measuring the vulnerability of the areas of direct influence of GEB.
- 13 Current agreements with Public Force.

Shares

Risks

Displacements
People

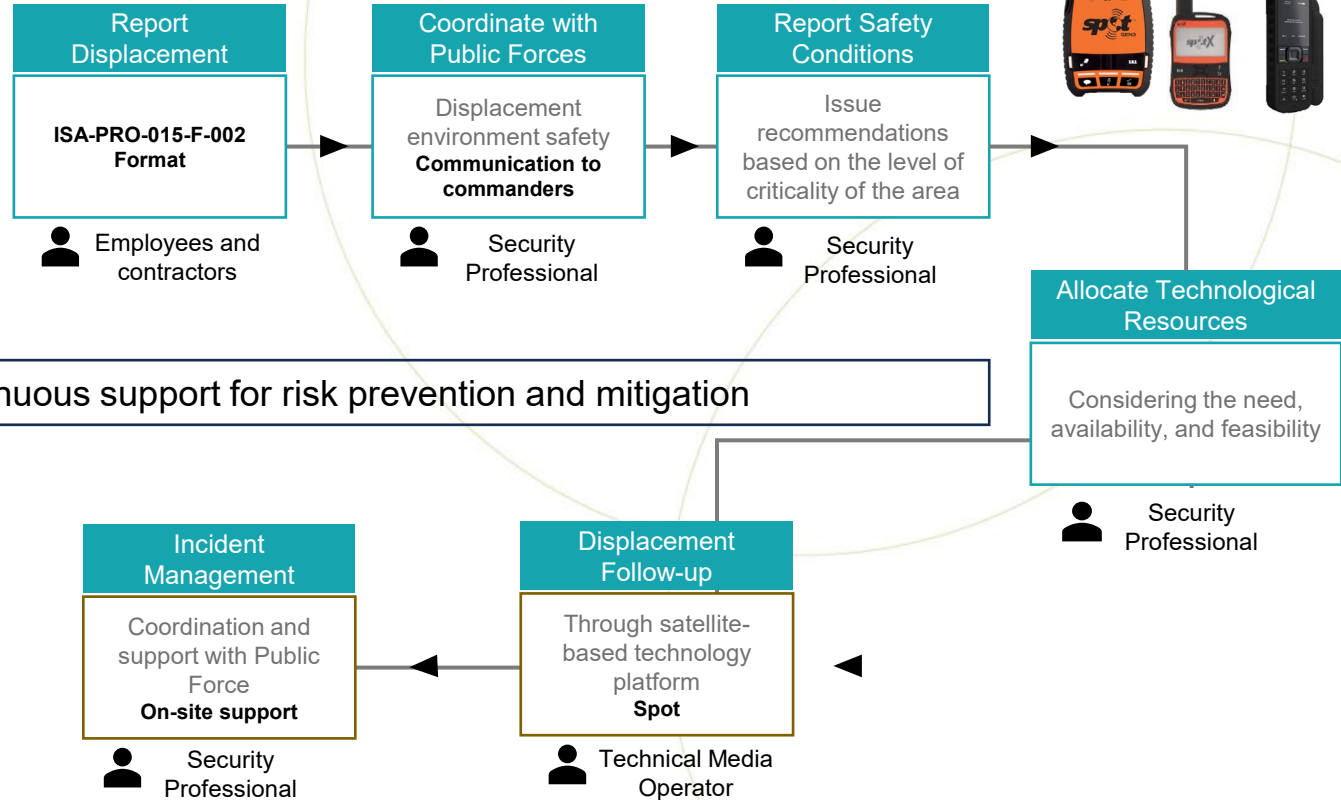
1

Assessment of risks through the development of **Vulnerability Maps**

2

Safety procedure for employee displacement






Travel Safety






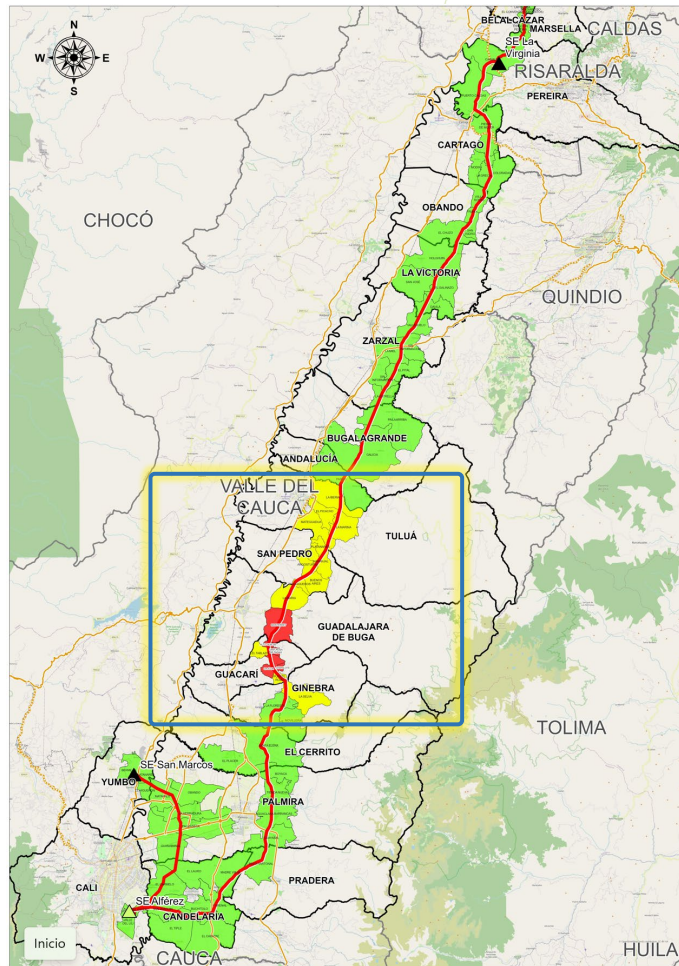
Vulnerability Map

RSO Section II SE La Virginia SE Alférez

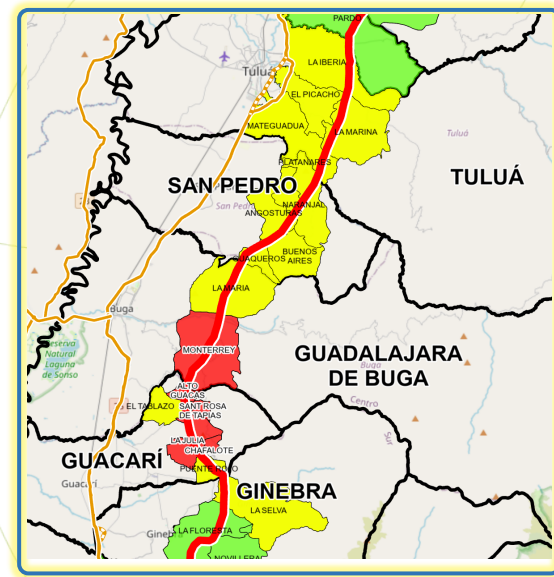
Conventions

-  ENLAZA Substation
-  Compartida Substation
-  LT Projects
-  Doble Lane Road Network
-  Single Lane Road Network

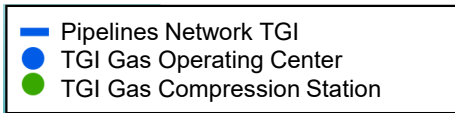
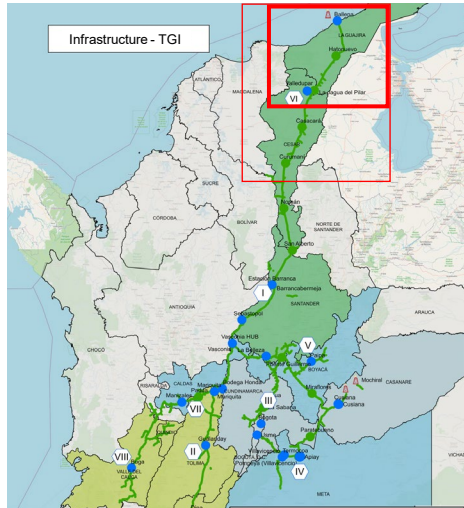
-  Criticality Level Low
-  Criticality Level Medium
-  Criticality Level High



DEPARTMENT	MUNICIPALITY	AREA/RURAL DISTRICT NAME	General Measurement of External Events
Valle del Cauca	TULUA	LA IBERIA	MEDIUM
Valle del Cauca	TULUA	EL PICACHO	MEDIUM
Valle del Cauca	TULUA	LA MARINA	MEDIUM
Valle del Cauca	TULUA	MATEGUADUA	MEDIUM
Valle del Cauca	San Pedro	PLATANARES	MEDIUM
Valle del Cauca	San Pedro	NARANJAL	MEDIUM
Valle del Cauca	San Pedro	ANGOSTURA	MEDIUM
Valle del Cauca	San Pedro	BUENOS AIRES	MEDIUM
Valle del Cauca	San Pedro	GUAQUEROS	MEDIUM
Valle del Cauca	BUGA	LA MARIA	MEDIUM
Valle del Cauca	BUGA	MONTERREY	HIGH
Valle del Cauca	GUACARI	ALTO GUACAS	HIGH
Valle del Cauca	GUACARI	EL TABLAZO	MEDIUM
Valle del Cauca	GUACARI	SANTA ROSA DE TAPIA	HIGH
Valle del Cauca	GUACARI	LA JULIA	HIGH
Valle del Cauca	GUACARI	CHAFALOTE	HIGH
Valle del Cauca	GUACARI	PUNTE ROJO	MEDIUM
Valle del Cauca	GINEBRA	LA SELVA	MEDIUM

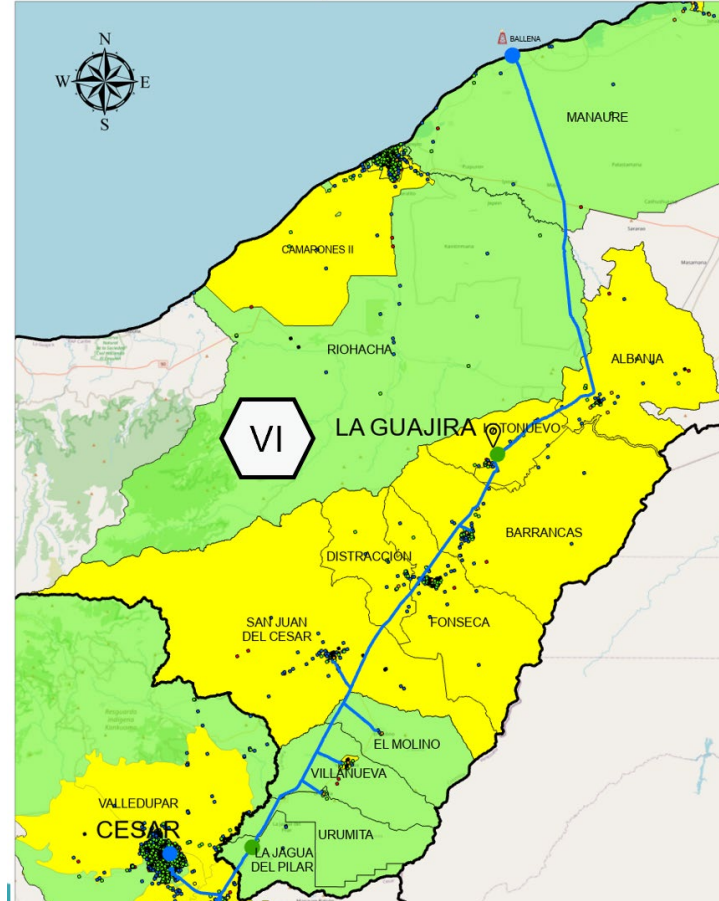


Vulnerability Map



Criminal variables

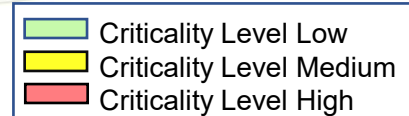
- HOMICIDE
- THEFT
- EXTORTION
- INJURIES
- KIDNAPPING
- TERRORISM
- SOCIAL PROTEST



DEPARTMENT	MUNICIPALITY	AREA/RURAL DISTRICT NAME	General Measurement of External Events
LA GUAJIRA	MANAURE	MANAURE	MEDIUM
LA GUAJIRA	RIOHACHA	RIOHACHA	MEDIUM
LA GUAJIRA	RIOHACHA	CAMARONES II	MEDIUM
LA GUAJIRA	ALBANIA	ALBANIA	MEDIUM
LA GUAJIRA	HATONUEVO	HATONUEVO	MEDIUM
LA GUAJIRA	BARRANCAS	BARRANCAS	MEDIUM
LA GUAJIRA	DISTRACCIÓN	DISTRACCIÓN	MEDIUM
LA GUAJIRA	FONSECA	FONSECA	MEDIUM
LA GUAJIRA	VILLANUEVA	VILLANUEVA	MEDIUM
LA GUAJIRA	SAN JUAN DEL CESAR	SAN JUAN DEL CESAR	MEDIUM

Internal Incident

Dep.	Municipality	Factor	Affectation
CES	Agustín Codazzi	Theft to Infrastructure	TGI
GUA	Hato Nuevo	Theft to Infrastructure	TGI
CES	Pailitas	Theft from employees	TGI



Factors of attention and overall impact



1

Return to pre-agreement levels of criminality with FARC

- Organized Armed Groups Territorial Reconfiguration.
- Armed escalation ELN - Dissidents.

2

Aggravation of crimes with an impact on safety and coexistence

- Significant increase in kidnapping, extortion, and theft.
- High perception of citizen insecurity.

3

Social discontent and polarization

- Reforms in key sectors.
- Support and rejection of Government policies.
- Discontent at the regional and local levels.



Grupo Energía Bogotá



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